



Transphorm Overview Investor Presentation

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transphorm

Highest Performance, Highest Reliability GaN

Safe Harbor Statement

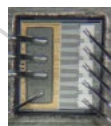
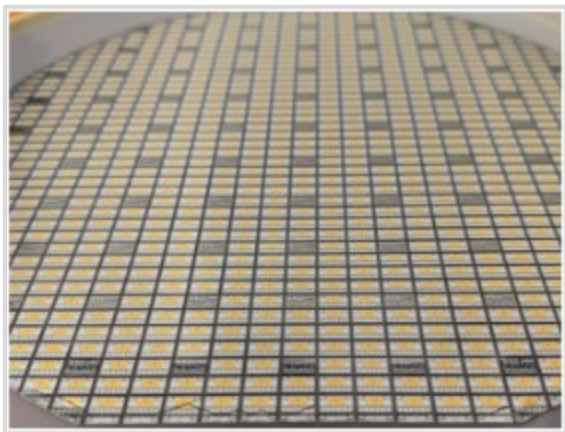
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Key Highlights

Robust GaN Power Semiconductor Pioneer and Leader, addressing multi-billion GaN TAM and ramped in both high power and low power GaN market



\$8B SAM

by 2028 ⁽¹⁾

Server/AI/Infrastructure
Industrial, Renewable
EV Auto – 2/3/4 Wheeler
Consumer – Fast Chargers

Comprehensive IP
Portfolio of

1,000+

Patents

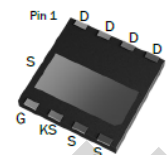
From materials to
device/process to
package to applications

**Proprietary
Process
Technology**

With Own Epi and
Wafer Fab Capacity

**Robust GaN
Leader**

Only Pure-Play
Vertically Integrated
Publicly Traded GaN
Company



**Covers Entire
Power Spectrum**

Across Low (<300W), Mid
(300-1500W) and High
Power (>1500W)

140+

Employees Including

18 PhDs

Combining 300+ Years of
GaN Experience

>60%

5-Year Forward
Revenue CAGR and

>\$475M Power

Products

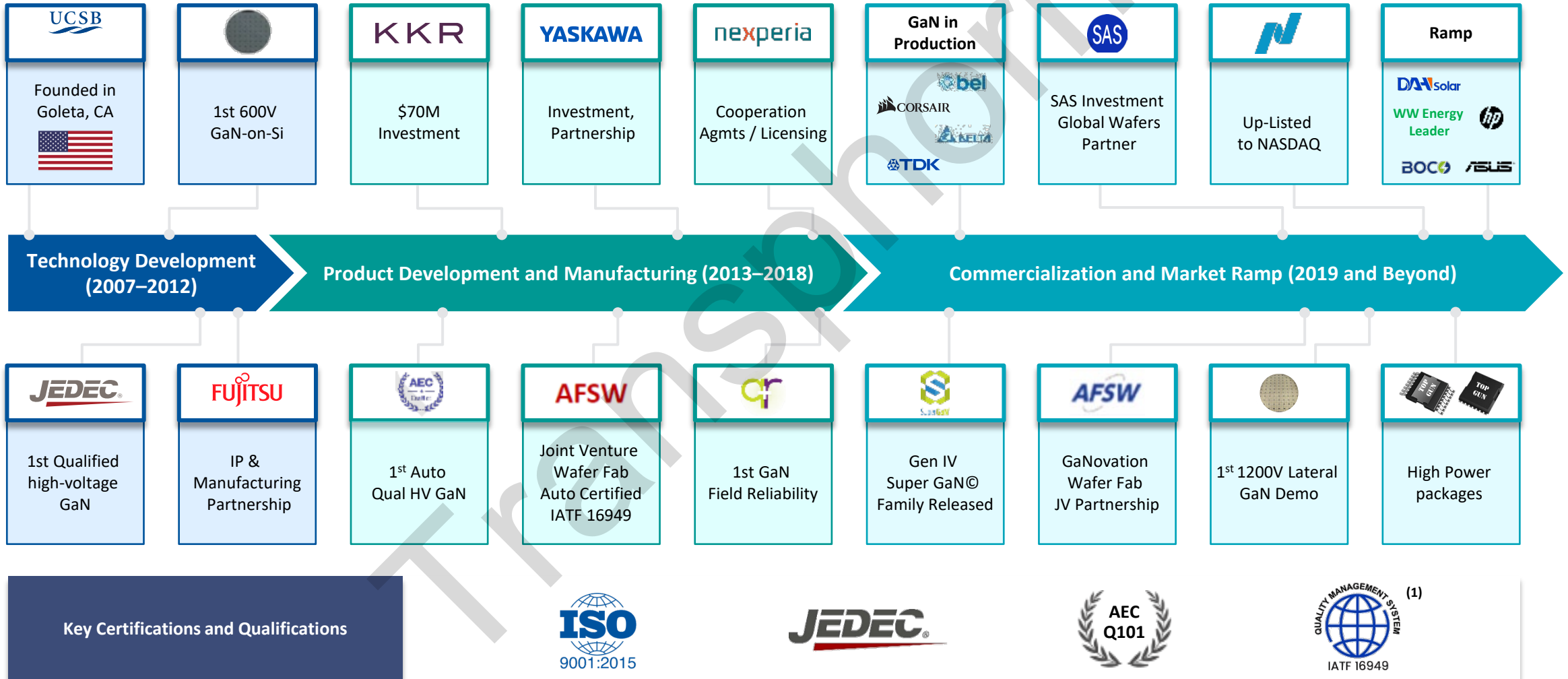
5-year Design-Win

**Highest Field
Reliability – 200
Billion+ Hours**

Devices Shipped in Both
Low and High Power ⁽²⁾

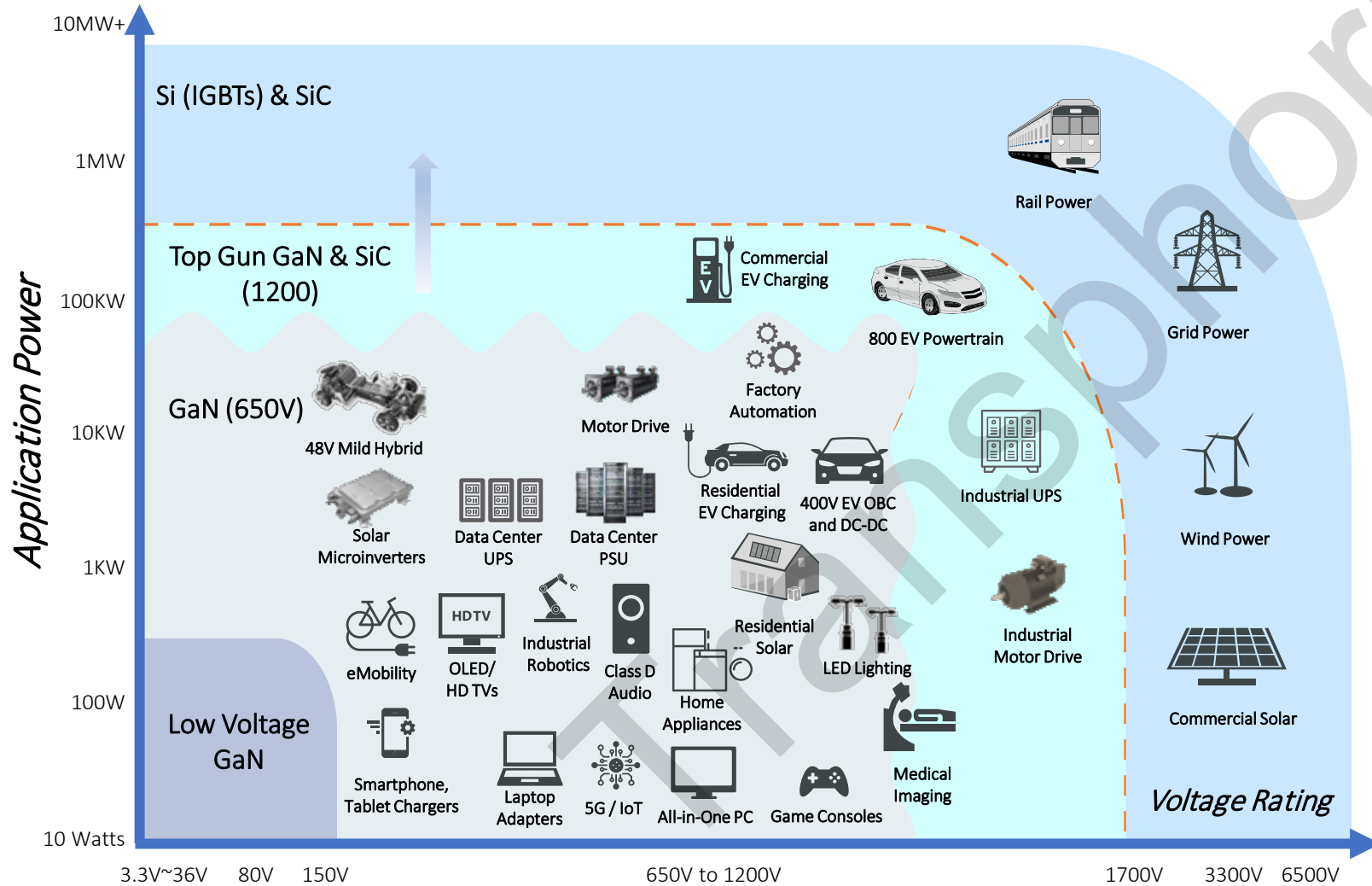
Transphorm's Growth and Commercialization History

GaN Power Semiconductor Pioneer and Leader – Top US Co., Ramped in the market today

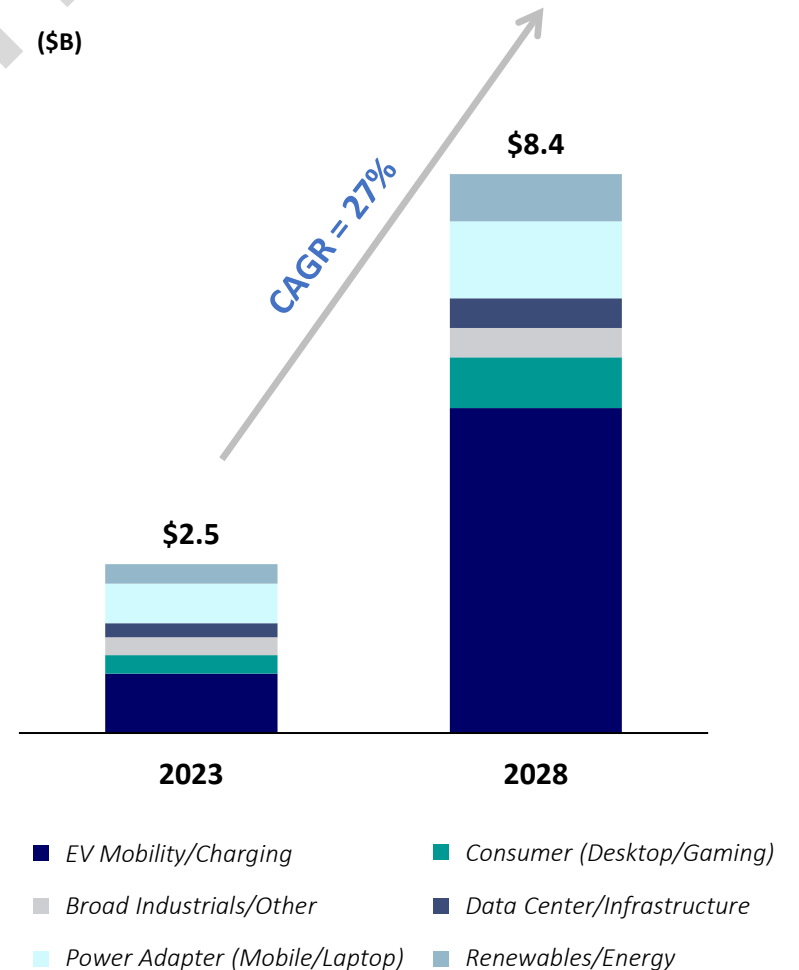


Foundational Technology That Supports a Broad Spectrum of Applications

\$8.4 Billion opportunity by 2028 across various end markets



~\$8.4B Opportunity For TGAN by 2028



1) Wall Street Research, Company Estimates, TAM based on current and estimated, future product offerings. Does not include the adoption of GaN technology or Transphorm's adoption rate.

Key Highlights

GaN Power Semiconductor Pioneer and Leader, Addressing Multi-billion TAM

1

Disruptive Technology

Transphorm GaN enables power conversion solutions in rapidly growing, attractive markets and provides a wide range of benefits over traditional materials

2

Massive Market Opportunity⁽¹⁾

Large and growing GaN Power Market opportunity forecasted to reach \$8.4B in 2028, representing a 5-year CAGR of 27% with an overall Power Market TAM of \$34B

3

Vertically Integrated With Strong Manufacturing Base

Owens core GaN material manufacturing and substantially increasing manufacturing capacity to fully control its production supply chain

4

Blue Chip Partners and Auto/Industrial Customer Base

Multiple strategic shareholders, customers, and solutions partners including numerous marquee companies and U.S. Dept. of Defense

5

Best-in-Class IP Position

Access to 1,000+ patents worldwide covering a comprehensive range of critical technologies required for next generation GaN power conversion solutions

6

Attractive Financials with Strong Growth Potential

Customer validations driving attractive financials: ~\$475M+ 5-year power products design-win pipeline, forecasting a 5-year forward revenue CAGR of >60%

7

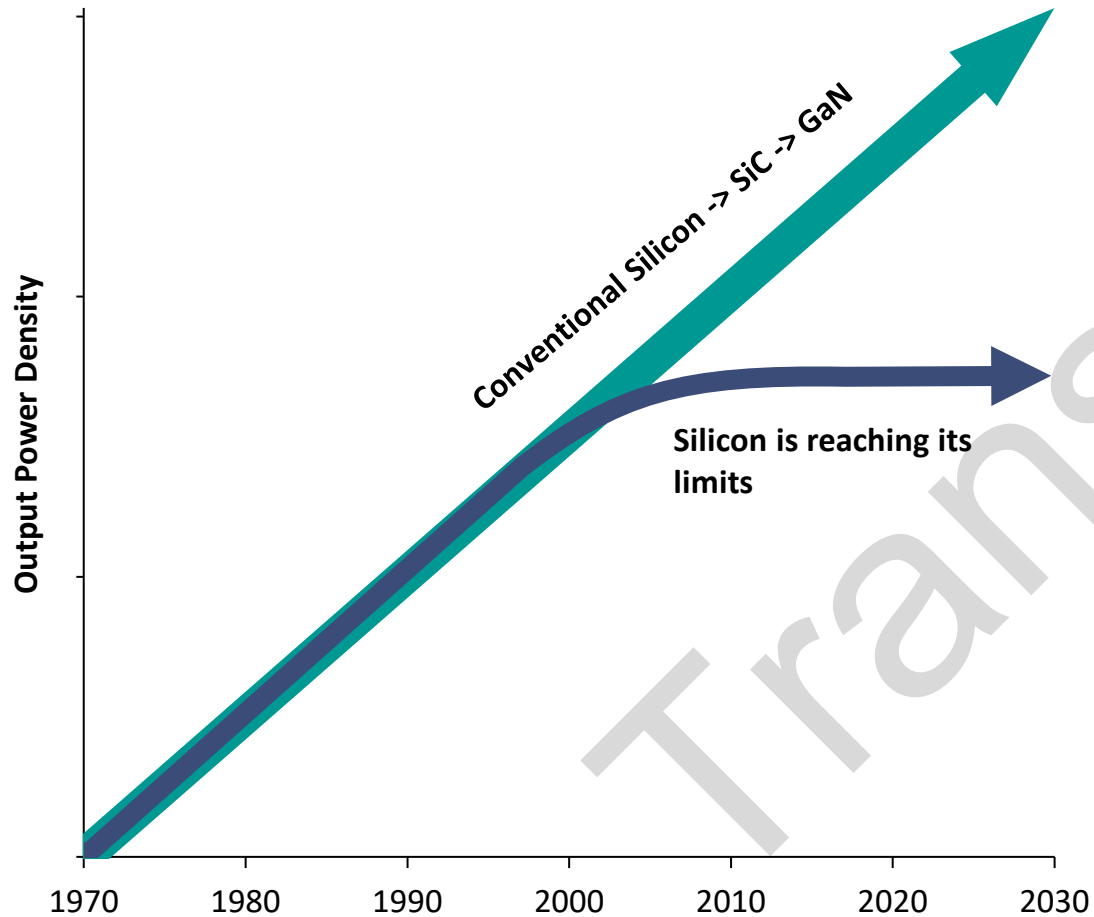
Proven Team with Deep Domain Expertise

Led by world-renowned GaN experts including 18 PhDs and combined industry experience of over 300 years

Silicon is Getting Stretched to Its Limits. Especially in Power. GaN Enables the Future

GaN has the highest figure of merit (i.e. lowest losses / highest efficiency) vs. Silicon or Silicon Carbide

“Moore’s Law for Power”



Silicon Solution Pain Points in Power


- Mobile / Consumer** Demand for **fast charging (higher power)** with compact size
- Data Center** Demand for **higher and more efficient power**
- Solar / Storage** Demand for **energy savings and lower cost**
- Appliance / Industrial** Demand for **higher efficiency and smaller form factor**
- Electric Vehicles** Demand for **faster charging, extended range, and lower cost**

1) Measured TGAN >99% efficient power stages, commercial implementations.

GaN Outperforms Silicon and SiC on Key Parameters

GaN's Value Proposition

99%




EFFICIENCY

Faster Switching Speed

- 4x faster than Silicon
- Reduced switching losses over Si and SiC

50%




HIGHER POWER DENSITY

Efficient Power Delivery

- Totem Pole PFC, Efficient LLC (or dc-dc) enablement
- Reduced component count

20%

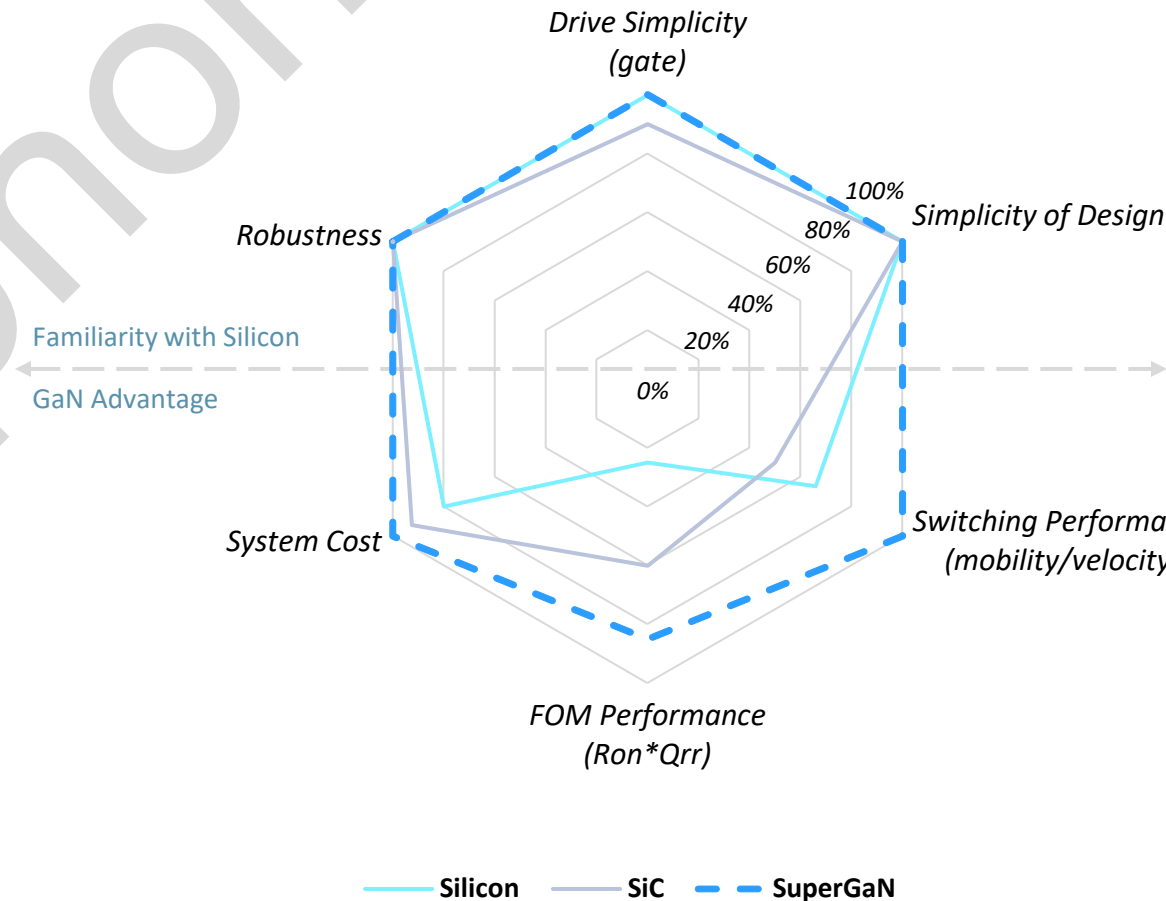


LOW COST SYSTEM

Smaller, Lighter, Cooler

- Increased power density
- Lower overall system cost

SuperGaN vs. SiC vs. Silicon



Transphorm Delivers Highly Differentiated GaN Solutions

Early Mover Advantage Capitalizing on the Accelerating Adoption of GaN

Why Transphorm Wins

Key Factors	Transphorm GaN FET	Silicon MOSFET	SiC MOSFET	Other GaN (e-mode)
A Product / Package Offerings and Power Levels	●	●	◐	◐
B Ease of Use	●	●	◐	◐
C Size and Speed / Frequency	●	○	◐	●
D Performance (Efficiency) ⁽¹⁾	●	○	◐	◐
E Cost / Added BoM (Cost) ⁽¹⁾	◐	●	◐	◐
F Reliability and Robustness ⁽²⁾	●	●	●	◐
G Design / Application Support (Direct & Partners)	◐	●	●	◐

● Strong
◐ Medium
○ Weak

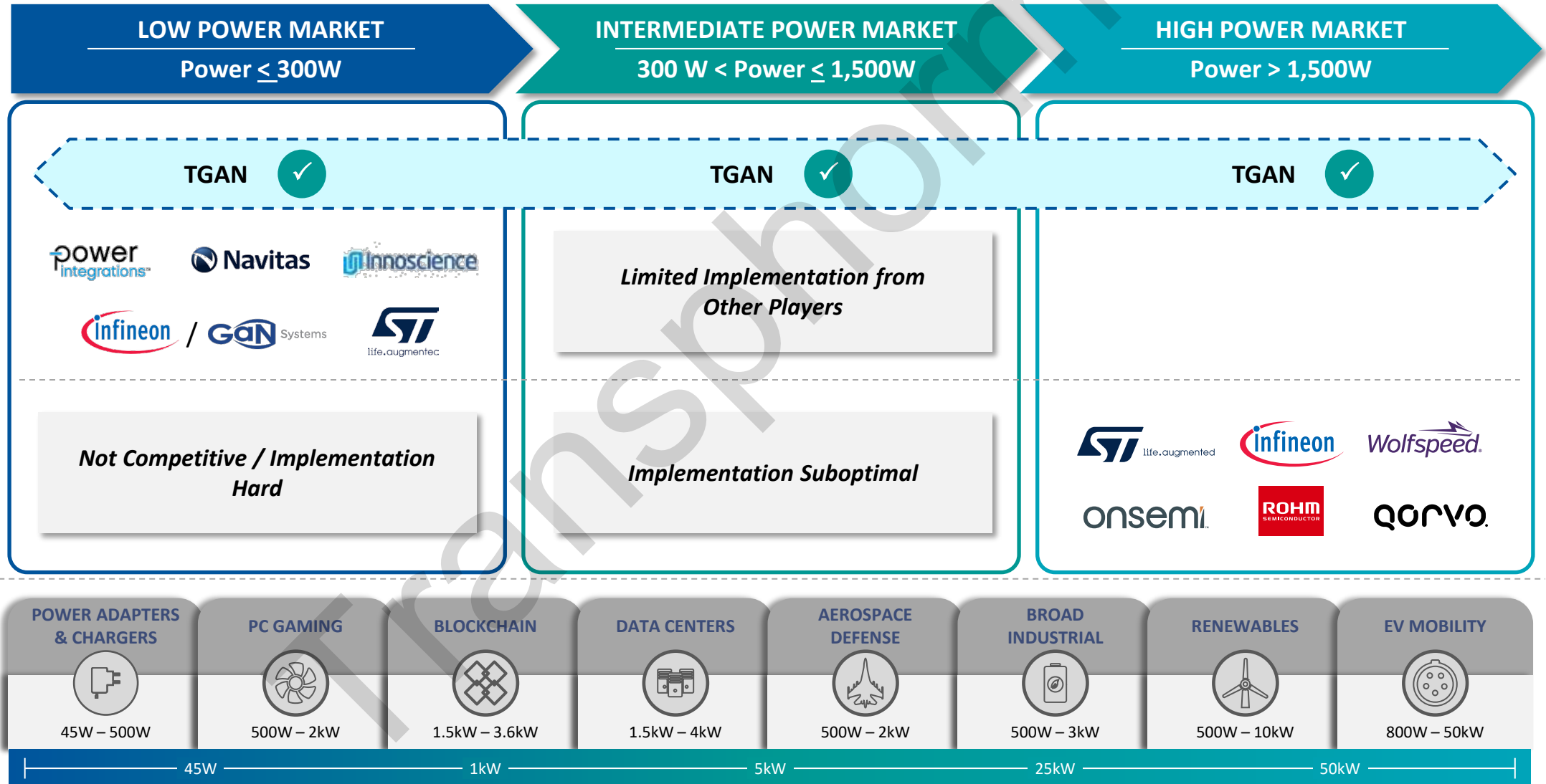
- Proven Technology with **200+ Billion Hours** in the Field from Products Shipping to Multiple Blue-chip OEMs
- Disruptive Proprietary Process
 - Superior performance vs. other GaN, SiC and Si
 - ~25% better** for same die spec vs. “TSMC GaN”
 - 25 – 35% lower** loss vs. SiC (for high-power)
 - Easy to design, use with std. gate drivers, most robust interface and proven reliability in low to high power
- Depth of Manufacturing Integration with Vertically Integrated Wafer Supply Chain
- Strong GaN IP Portfolio with Access to 1,000+ patents

Source: Company estimates.

(1) Public and internal reference designs.

(2) Impact of OFF-state Gate Bias on Dynamic Ron of p-GaN Gate HEMT (33rd ISPSD, 2021), and Top Gun internal testing.

Only Player with Broad Commercial Success Across the Power Spectrum

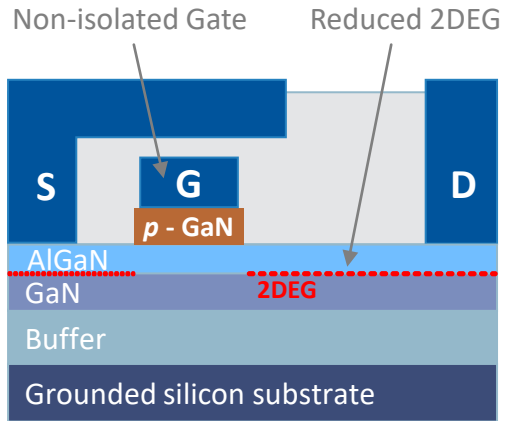


1) Shipping in volume with customer power systems in production, based on press releases and news articles.

2) SiC Companies can offer products at mid-power but circuit implantation is typically not optimal.

Transphorm GaN Wins Due to Fundamentally Better Physics

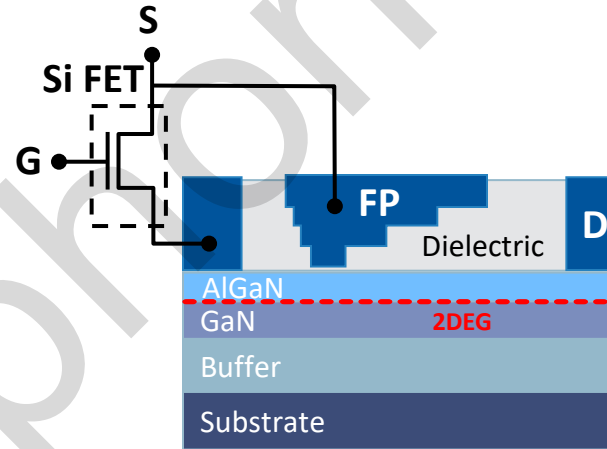
e-mode Normally Off GaN



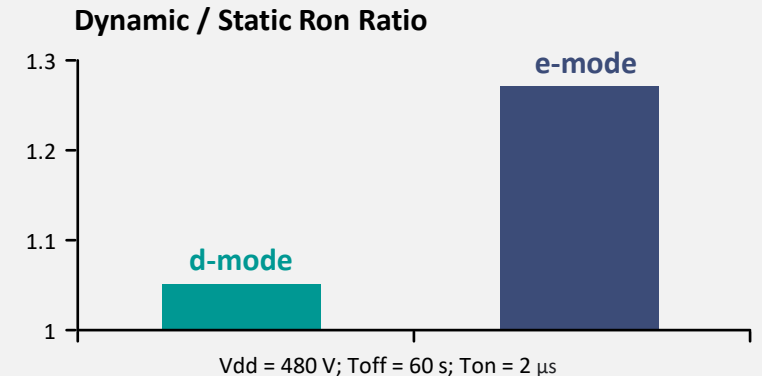
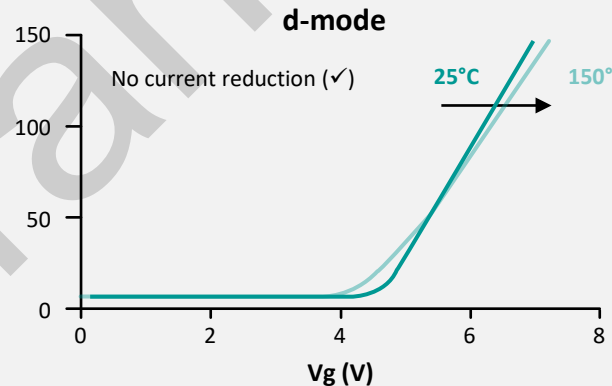
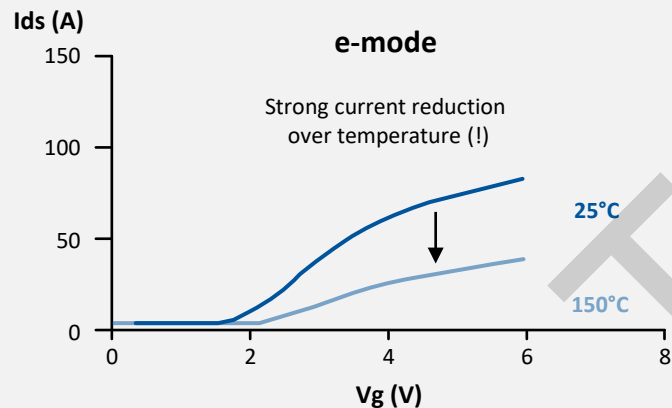
- Low gate margin ❌
- High dynamic Ron ❌
- High temp coefficient ❌
- Low efficiency ❌
- Low reliability ❌
- Low margin for improvement ❌

Vs.

Transphorm SuperGaN – d-mode Normally Off GaN

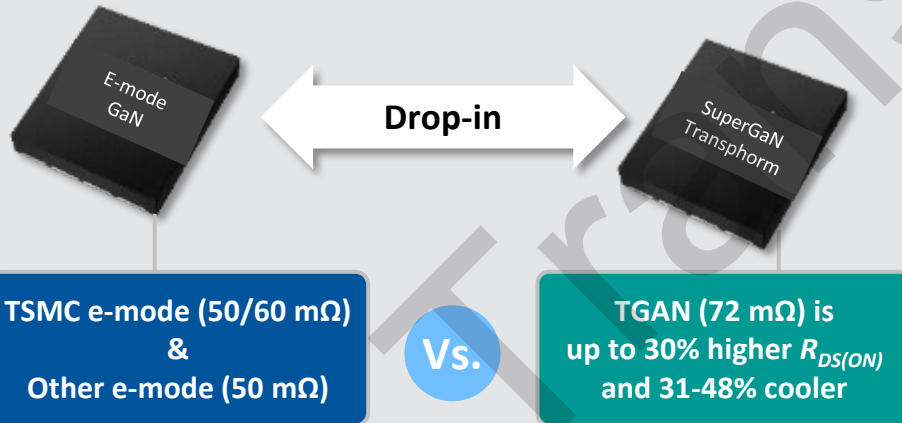


- Isolated & Robust Gate ✓
- Low dynamic Ron ✓
- Efficient & Reliable ✓
- Short-Circuit capable ✓
- 1200-V capable ✓
- FQS capable ✓



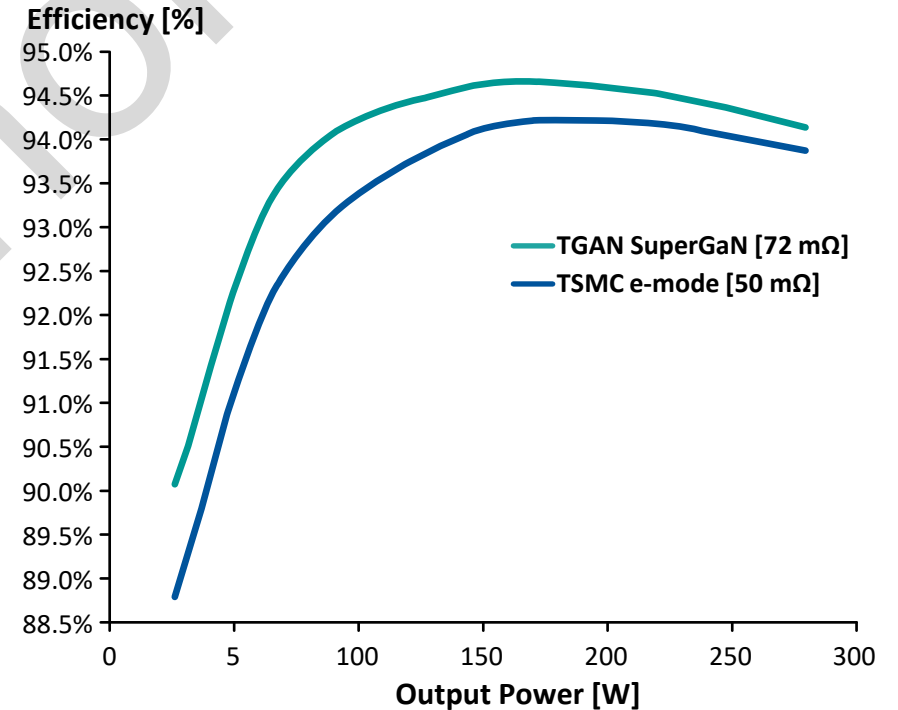
Super Gan FETs Win Against e-mode from TSMC and Other Competitors

In Production 280 W Razer Gaming Power Supply With Drop-In Device Comparison



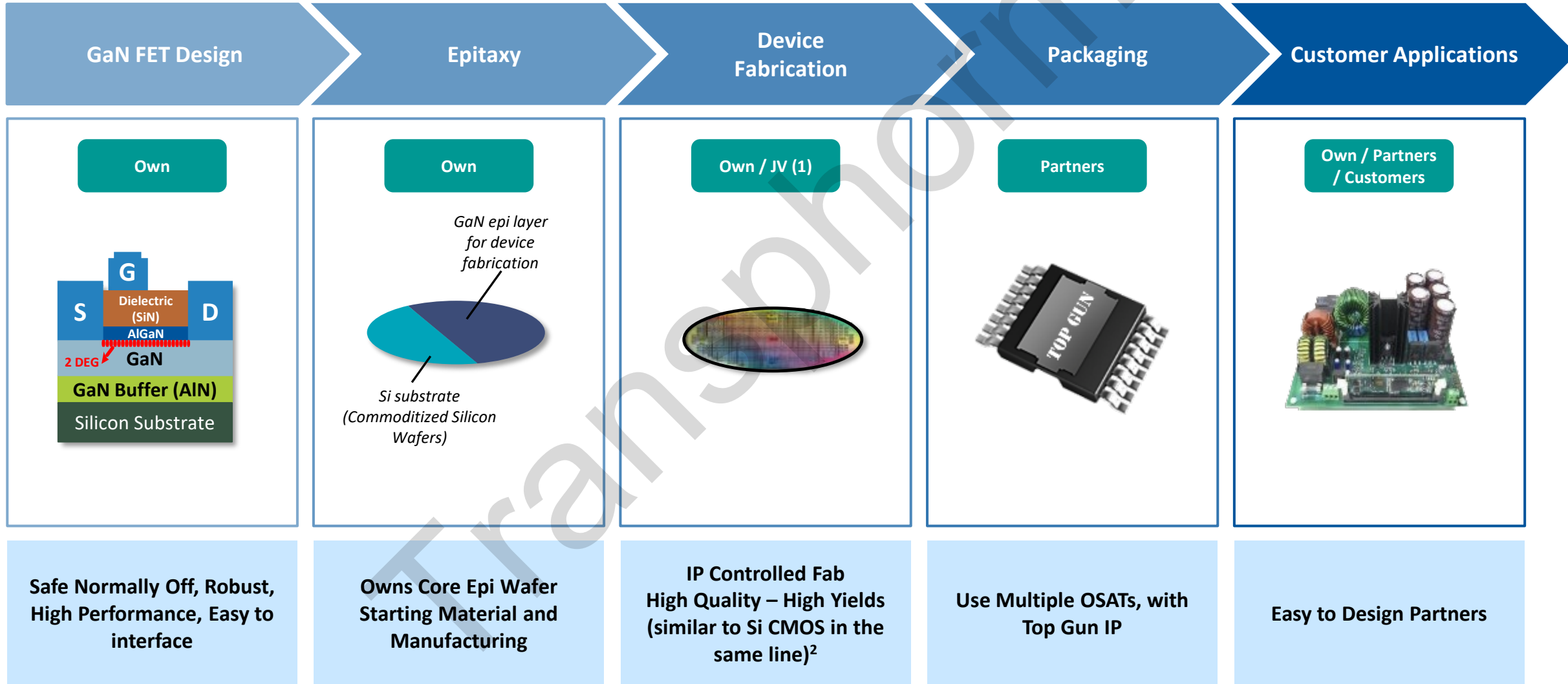
Transphorm GaN High On Resistance Device Has Higher Performance With Smaller Parts than e-mode

Power Adapter Performance Results Using 90 V_{AC}



10-15% lower loss vs. Other GaN
Easy to interface – Simpler BoM

Transphorm Owns its GaN Wafer Production Supply Chain



1) 32.5% ownership, effective as of April 1, 2023.

2) P. Parikh et. al., GaN Power Commercialization with Highest Quality-Highest Reliability 650V HEMTs- Requirements, Successes and Challenges, 2018 IEEE International Electron Devices Meeting (IEDM), Dec 2018. Source: <https://ieeexplore.ieee.org/document/8614579>.

Excellent Field Reliability – “as good” as Silicon: 200 Billion+ Hour in Field

Only company to report field reliability that includes both low power and high power

Power Levels: 45 W through 4 kW

- Total Device Hours: > 216 Billion
- Total FIT = 0.03 failures per billion hours

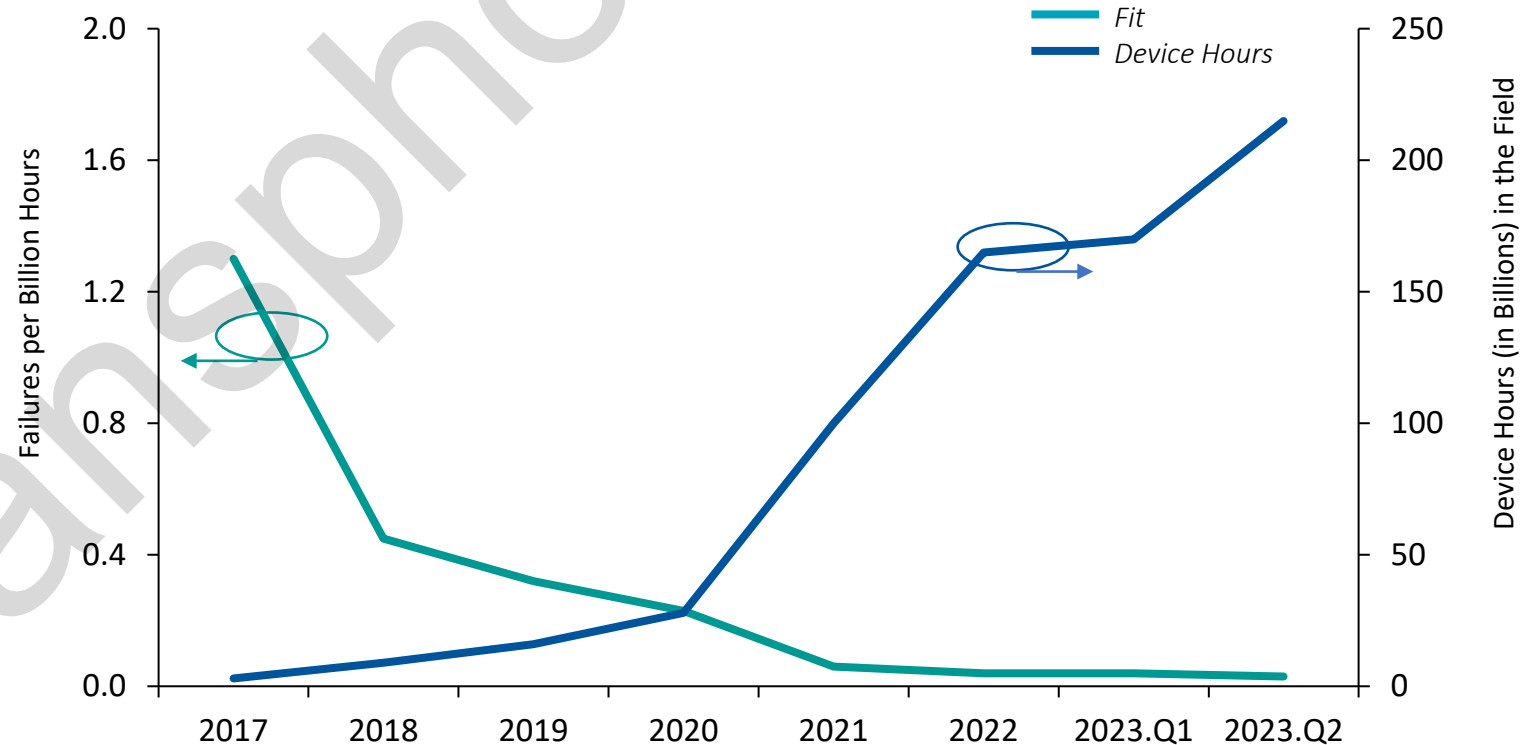
Power Levels: <500 W - Low

- Device Hours: > 150 Billion
- FIT = 0.03 failures per billion hours

Power Levels: ≥ 500 W – Mid/High

- Device Hours: > 65 Billion
- FIT = 0.06 failures per billion hours

Field Fit Rate and Device Hours



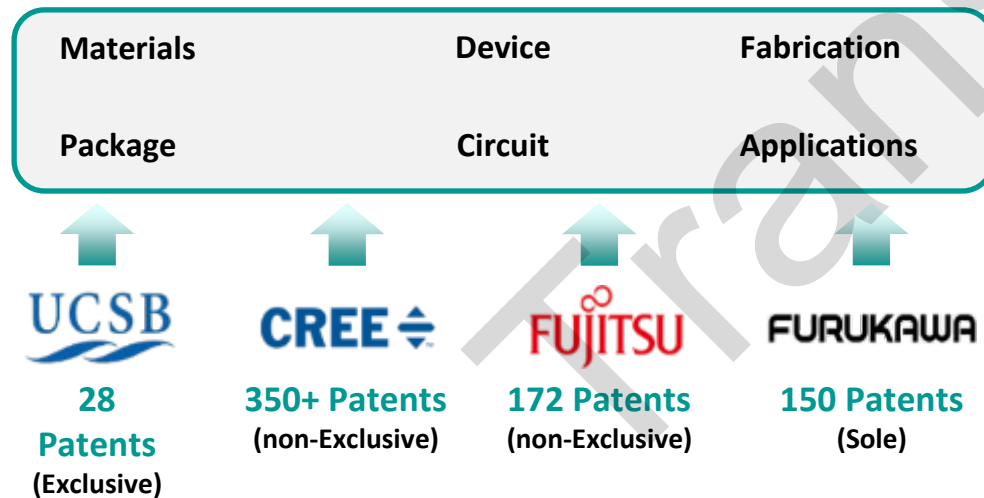
Robust GaN IP Position

1,000+ Worldwide Owned and Licensed Patents

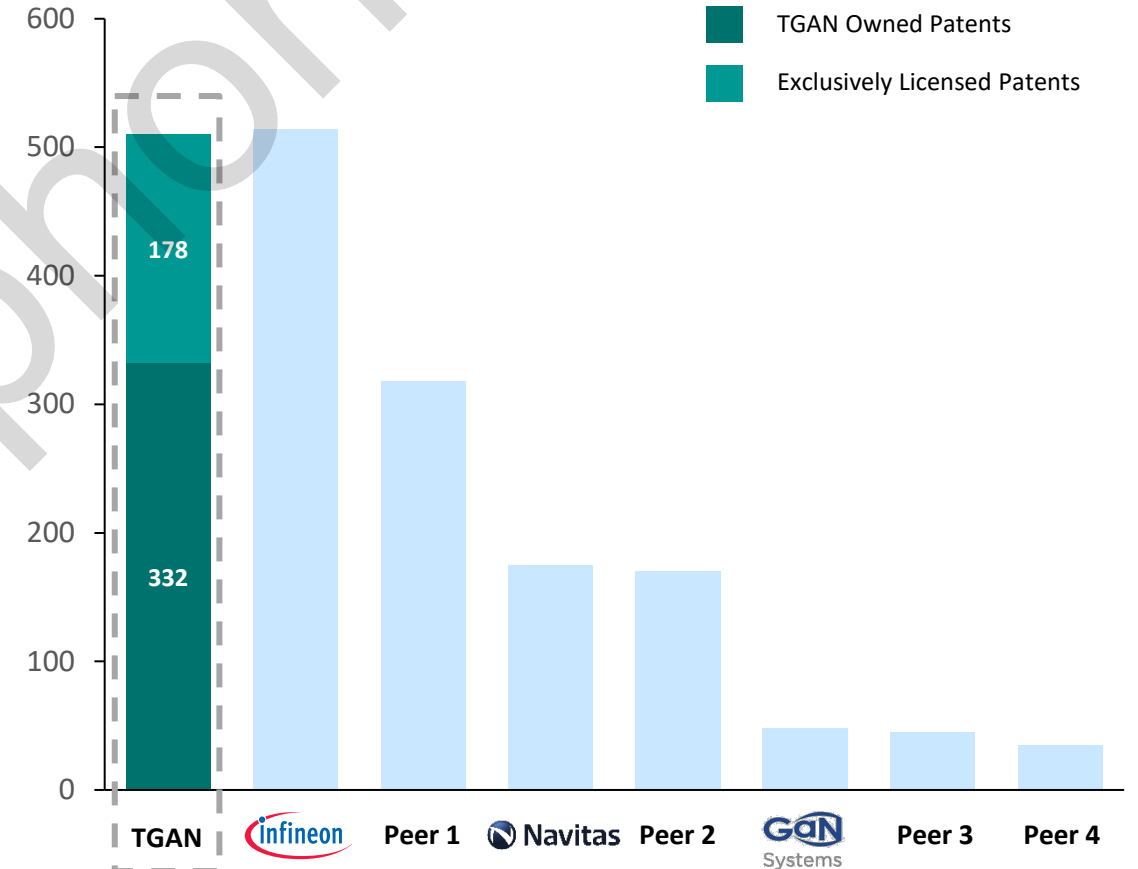
Transphorm

332 Solely Owned Patents

“Transphorm today has the **most comprehensive patent portfolio** for all those who want to **benefit** from strategic advantages in **GaN power electronics market...**”⁽¹⁾



Total GaN Patents by Company⁽²⁾



1) KnowMade Patent and Technology intelligence report, “Power GaN intellectual property (IP): high-voltage power semiconductor leaders, a core set of strong IP players and numerous newcomers.”

2) Source: Patsnap Inc., Company’s subscription to Patsnap Service.

Overview of End Markets and Products

TGAN Business Strategy: Dominate High-Power and Mid-Power, Grow Low-Power

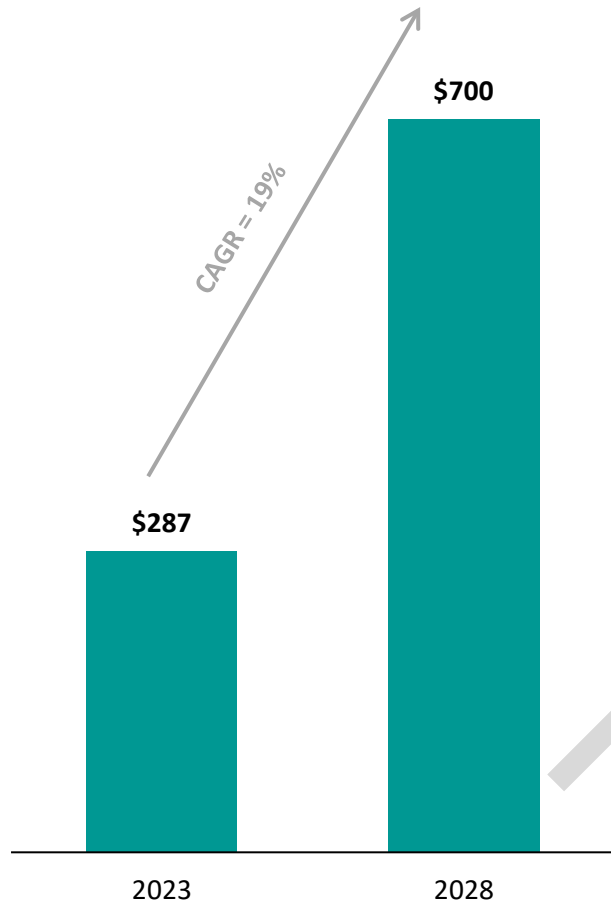


Transphorm is the Only GaN Company with Commercial Success in Low- through High-Power Segments of the Market

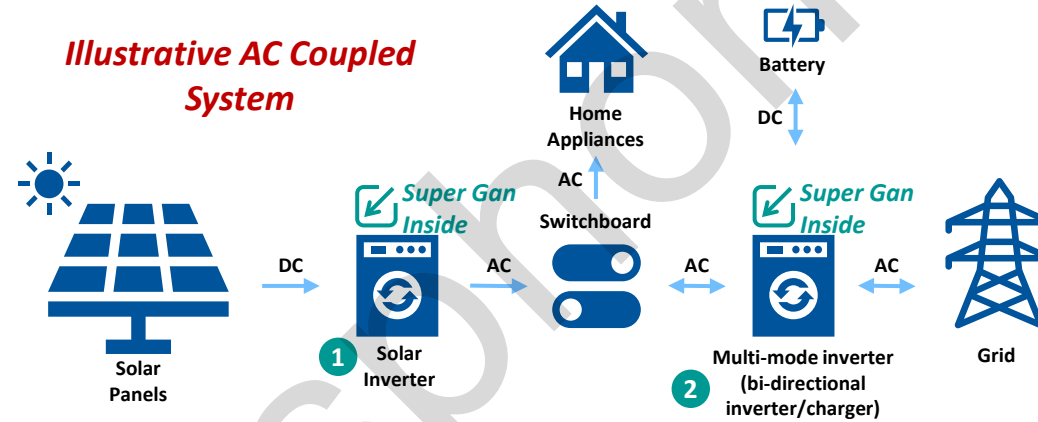
Energy / Renewables End Market Opportunity

Energy / Renewables Market⁽¹⁾

(\$M)



Upcoming GaN Opportunities

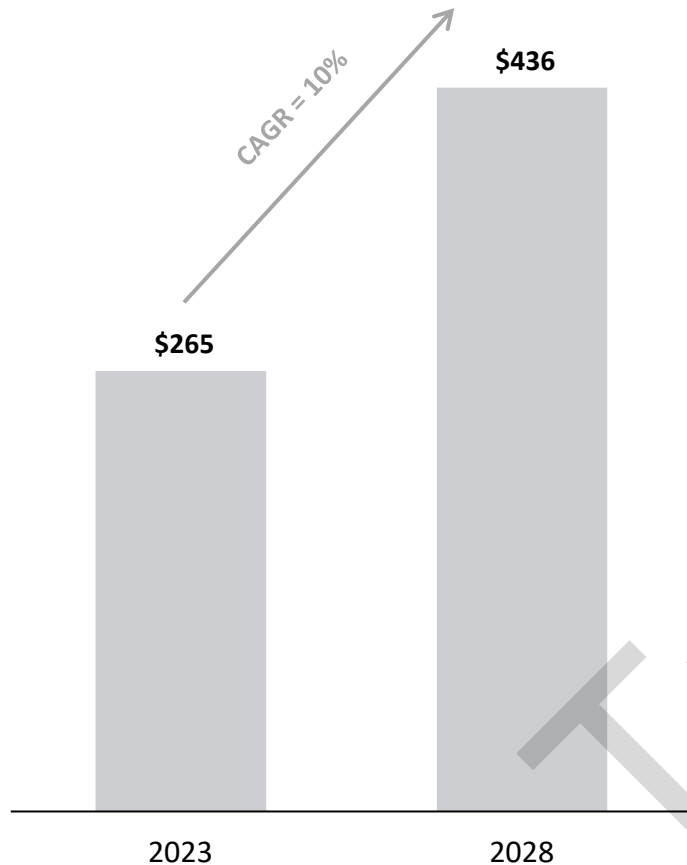


- GaN provides lower losses that reduces heat within the enclosure extending the life of the system due to heat related failures improving reliability and reducing size and costs
- Transphorm is the only GaN supplier in Microinverters today

Broad Industrials End Market Opportunity

Broad Industrials Market⁽¹⁾

(\$M)



Upcoming GaN Opportunities

Super GaN Inside

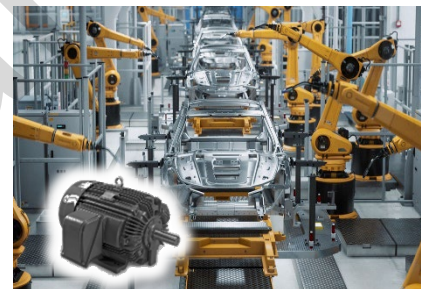


Portable Power Systems



Healthcare / Medical Equipment
Inverter Power Supply Units

Other Use Cases



Motors /
Motor Drives



LED
Lighting

Energy efficiency ✓

Smaller size ✓

Lower cost ✓

Lower noise ✓

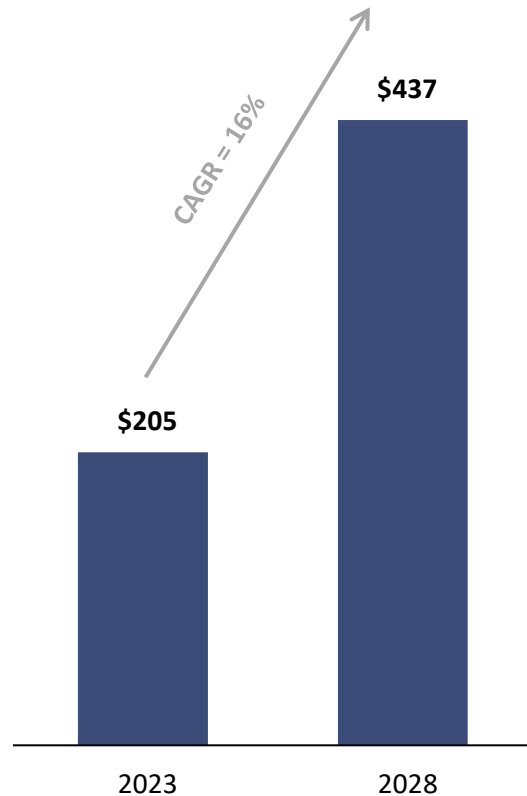
Increased reliability ✓

Increased Lifetime ✓

Data Centers End Market Opportunity

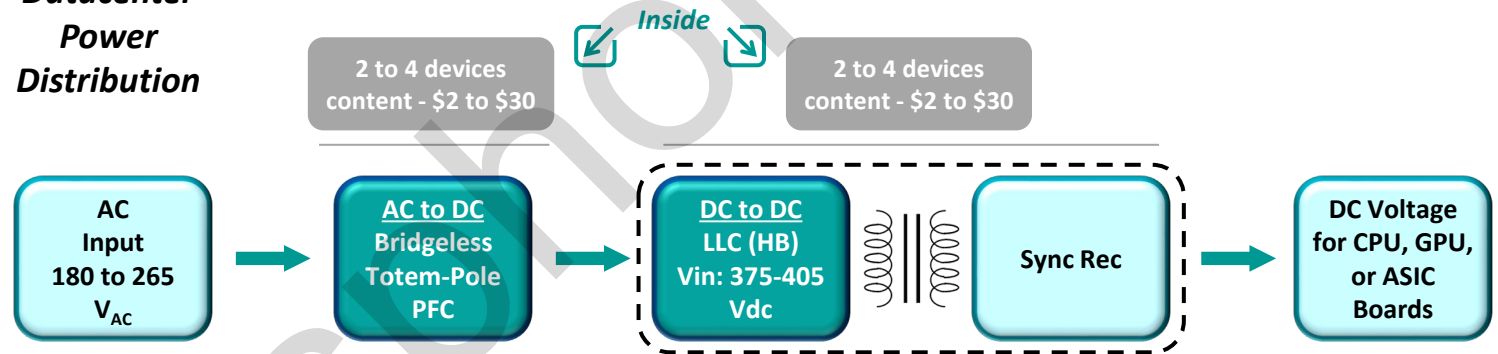
Data Center / Infrastructure Market⁽¹⁾

(\$M)



Upcoming GaN Opportunities

Datacenter Power Distribution



- As rack power levels increase to 3kW, 4 kW, 6 kW, **GaN is the only solution to provide the power density in the standard 1U, 2U, 3U form factors**
- Lot 9 EU regulation requires that all datacenter power supplies (SSN – server, storage, network) be **Titanium level efficiency**
- AI will be a driver in pushing efficiency due to the increase in machine language processing power required

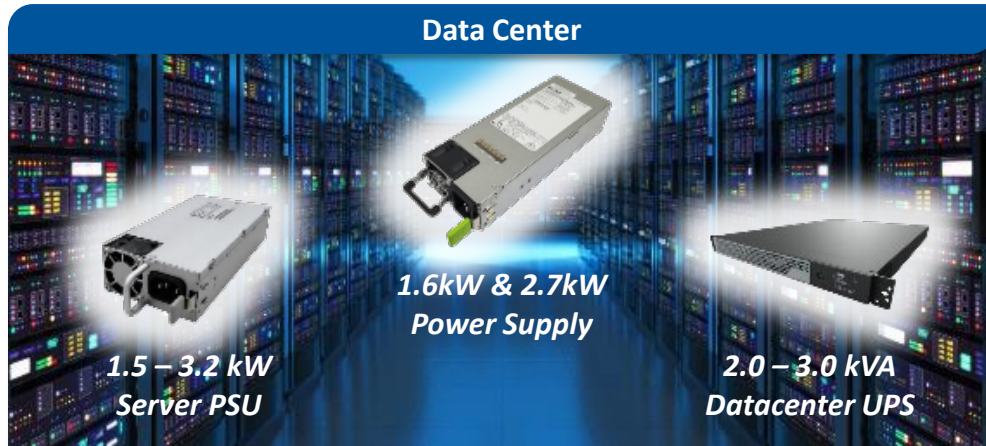


Increased Power Density = Increased Data Throughput

Building Momentum in High-Power (100+ Design-ins)

Efficient, Reliable, High Performing, Ease of Drivability and Designability

Data Center



1.5 – 3.2 kW
Server PSU

1.6kW & 2.7kW
Power Supply

2.0 – 3.0 kVA
Datacenter UPS

Gaming



1600W Gaming Power

Renewable



Microinverter 800W, 920W, 1500 W

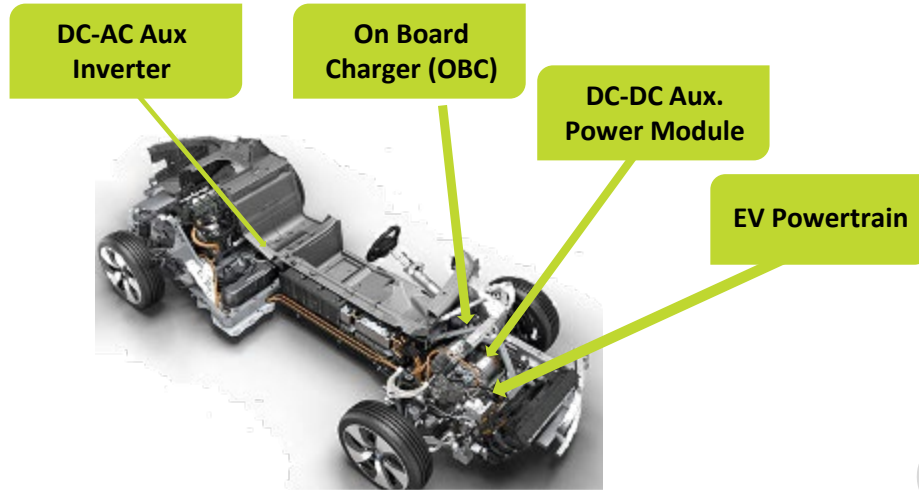
Mobility

Industrial Mobility Scooter
Battery Charger

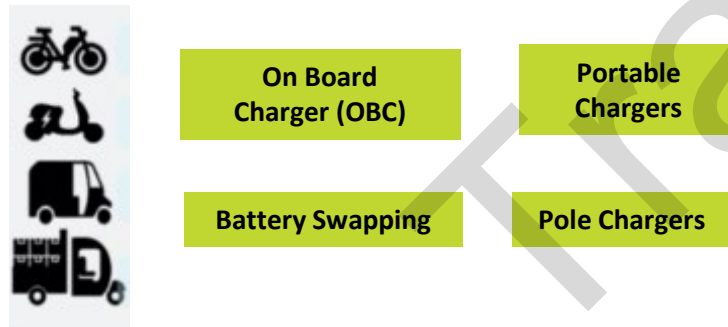


Accelerating Opportunity for GaN Enabled Power in EV

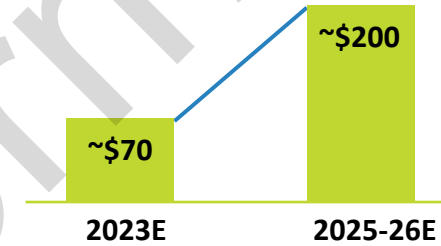
GaN Opportunities in EV, 4W¹



GaN Opportunities in EV, 2W, 3W



Addressable GaN \$ Content/EV, 4W¹



- Well-positioned for automotive opportunity with leading products, strategic partners
- 25 – 35% lower loss vs. SiC with Transphorm SuperGan FET
- 1200V GaN (in R&D), could be game-changer in EV OBC, DC-DC, Traction Inverter in cost/size/performance vs. SiC
- EV Adoption expected to increase to 32 million (44 million - hyper adoption) vehicles by 2030²

EV 2W, 3W Market

- Transphorm FET already proven in battery-swapping
- Potential to address 75 Million 2W/3W WW (Asia dominated)³, \$8-10/vehicle

Transphorm GaN AEC-Q101 (Auto) Qualified NOW

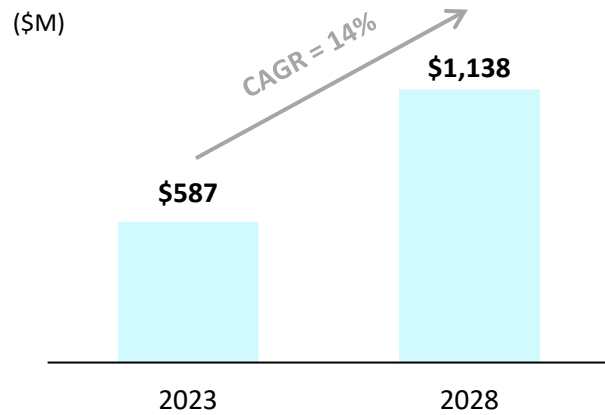
1) Transphorm company internal estimates, 2022 includes OBC/DCBC, 2025 includes inverter (100kw).

2) IHS and Goldman Sachs Global Investment Research.

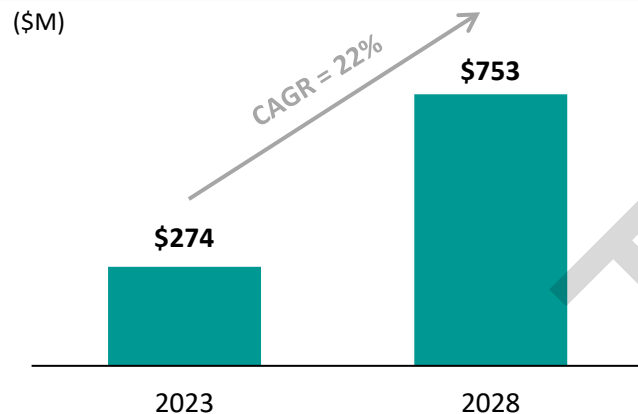
3) 30m E-bikes in China, 30m motorcycles in Asian market potential to be EVs (Motocyledata.com, Statista).

Consumer End Market Opportunity

Power Adapters (Mobile/Laptops) Market



Consumer (Desktop/Gaming) Market



Upcoming GaN Opportunities

- Consumer End Market has been the primary driver of GaN device market thus far with strong adoption of GaN-based fast charging in mobiles and PCs – **Transphorm in 115+ Design-ins across Adapters and Chargers**
- End customers want a single adapter to charge their phone and laptop and to be small and light
- Competitive forces at play where suppliers know they will get left behind if they do not jump on board with GaN – Major OEMs will be all GaN by 2025-2026
- Ease of design / compatibility top of mind for suppliers



The European Union has set December 2024 deadline to make USB-C the common charging standard in the EU for all consumer electronics

Other Use Cases



Audio Amplifiers



Wireless Charging



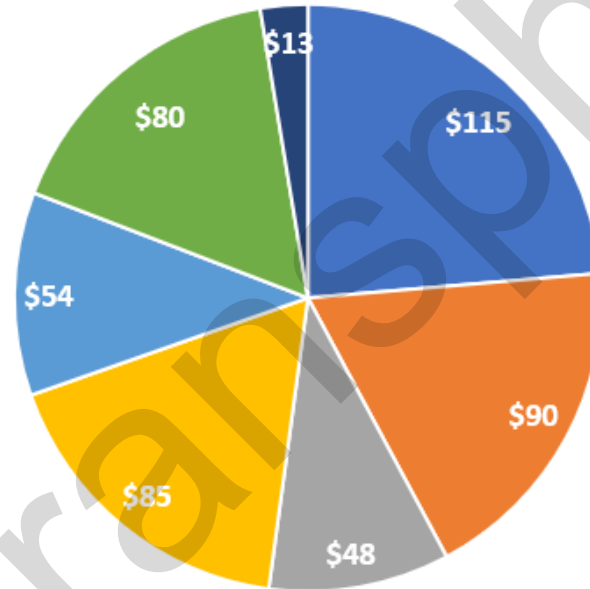
Gaming Accessories

Large Growing Pipeline of New Business Opportunities

5%+ growth from last quarter, now exceeding \$475 Million for Power Products

\$484 M Power Products Pipeline by Market Area
(\$185 M weighted)

- Broad Industrial
- Power Adapters (Mobile/Laptops)
- Datacenters (Server/Telecom/Blockchain)
- Renewable
- EV Mobility/Charging
- Consumer(Computing/Gaming)
- Other (Lighting, Telecom, Medical, Misc)



- Power products pipeline over \$475 million¹
 - 70% high power (over 300 Watts)
- Wafer and Government pipeline additional
- Growing eco-system partnerships (ICs – drivers/controllers and channels) to fulfil the rapidly increasing demand

Executing on Key Metrics to Fuel Growth of \$475M+ Product Pipeline

1) High Power Leadership & Low Power Share, 2) Capacity & Supply Chain 3) Product/Tech Leadership

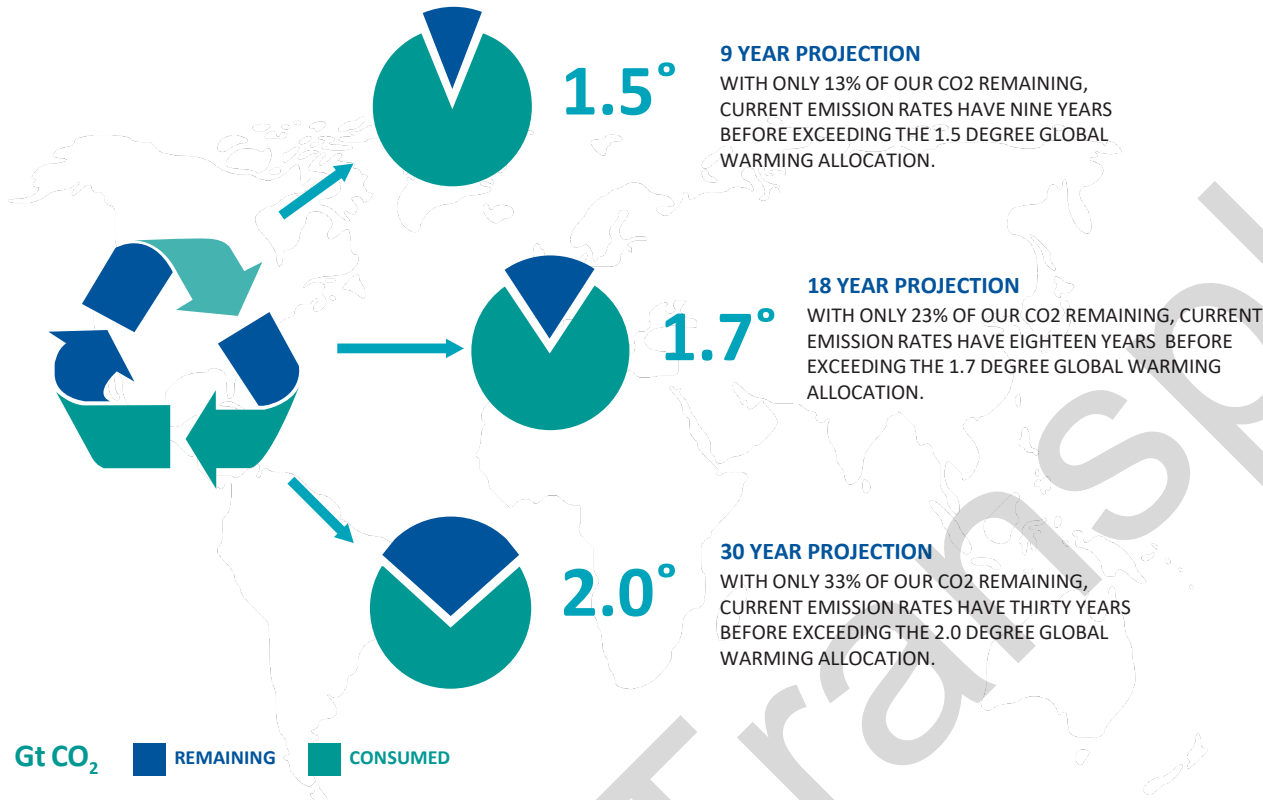
Key focus areas	Achieved
1. Revenue/Products, FQ1-24	<ul style="list-style-type: none"> ✓ \$5.0M, \$3.6M Product (18% over prior Q), \$1.4M Government revenue ✓ High Power Revenue > 70%
2. Low Power: Adapters/Chargers: (25W – 300W), Till date	<ul style="list-style-type: none"> ✓ Design-Ins: 115+ (10+ new), a 15% sequential increase in design-ins ✓ In Production: 30+ (3 new) ✓ System-in-package solutions: 2 released, 5 in design-in (Multiple IC Partners)
3. High power: (300W –7.5kW), Till date	<ul style="list-style-type: none"> ✓ Design-Ins: 100+ (25 new), a >30% sequential increase in design-ins ✓ In Production: 35+ (3 new) ✓ Ramped in Computing (Server, Blockchain, Gaming), Microinverters, UPS, Industrial ✓ Expanding sockets to 7.5 kW – within same customers, proliferation
4. Product SKUs and Reliability	<ul style="list-style-type: none"> ✓ Total: 28 products (production/sampling, Auto qualified: 3) – Comprehensive portfolio ✓ Robust high-power surface mount: 3 new TOLL, 1 new TOLT top-cooled, sampling TO-247-4, drop in with SiC MOSFET and realized 25% lower loss vs. Industry leading SiC MOSFETs ✓ Proven dynamic (actual switching) reliability superiority over e-mode from leading foundry ✓ 1200 V preliminary datasheet with model, Short Circuit up to 5 μ–sec
5. Capacity Proof Points	<ul style="list-style-type: none"> ✓ Record Epi-wafer output from Japan reactors, both reactors ramped ✓ Established new high volume packaging sub-contractors for high/low power ✓ Low Power product dual source/cost down for packaging on track

Key Financial Highlights

	Q2 FY24	Q1 FY24	Commentary
Revenue	\$5.0M (~70% Product)	\$5.9M (~50% Product)	<ul style="list-style-type: none"> • Overall revenue increase of 36% Y/Y • Product revenue growth 18% Q/Q, • Pipeline of customers remains strong
Gross Margin	23%	36%	<ul style="list-style-type: none"> • Margin decrease mix driven – solid production margins remain • Y/Y margin improved from 12% to 23%
OPEX (non-GAAP)	\$6.7M	\$6.8M	<ul style="list-style-type: none"> • Spend largely stable in the quarter • Y/Y increase driven by larger sales/apps teams and R&D investment
EPS (non-GAAP)	(\$0.08)	(\$0.08)	<ul style="list-style-type: none"> • Revenue mix impacted EPS • Consistent OPEX and Product margins
Stockholders Equity	\$23.7M	\$22.8M	<ul style="list-style-type: none"> • Reduced cash burn in quarter • Company debt free • \$8m rights offering and completed and funded FQ1'24 • Supplementary non-dilutive debt in progress

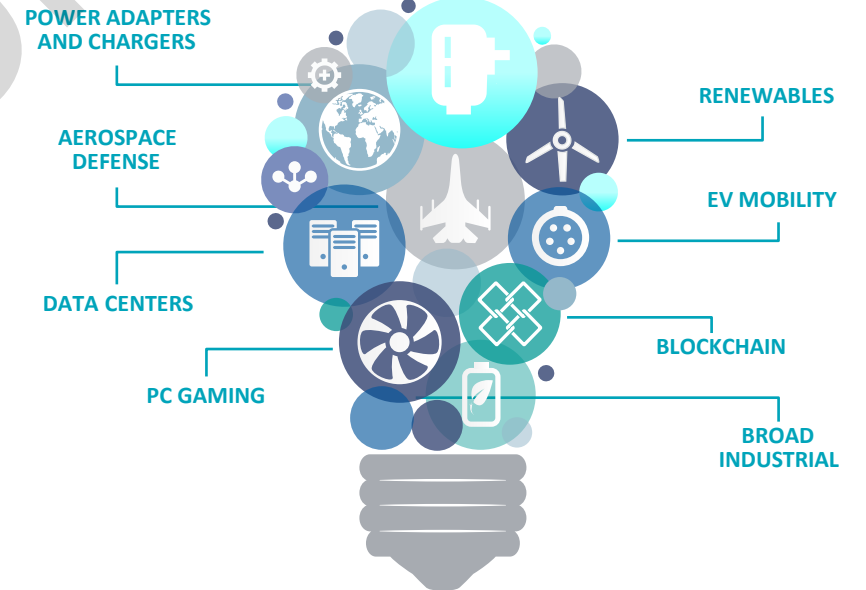
GaN Helps Address the Net Zero Challenge

34 BILLION TONS OF CO₂ ARE PRODUCED EACH YEAR



GaN Solution

INCREASING EFFICIENCY BY JUST 1% IN HIGH POWER APPLICATIONS...



SAVES 50kg OF CO₂ OUTPUT PER GaN DEVICE

Savings of Over 50K Metric Tons of CO₂ in 2023 Alone and Over 500 Terawatt Hours of Electricity and 2.3 Gigatons of CO₂ Over the Next Two Decades

Transphorm at Glance

Overview

- Founded in 2007, Transphorm is a **market and technology leader in the development of robust gallium nitride (GaN) products** for high-voltage power conversion applications
- Delivers **high performing and reliable GaN FET products**, while providing easy to use, GaN FET solutions to a growing customer base
- The Company's technology is built on its **robust IP portfolio with access to more than 1,000 patents** covering core areas of the GaN process – materials through circuits
- Transphorm's team consists of **100+ employees with 15+ PhDs and has 300+ combined years** of GaN expertise
- **Vertically Integrated**, Headquartered in Goleta, CA, with additional offices in San Jose, CA; Aizu, Japan (manufacturing); Shin Yokohama, Japan; Taipei City, Taiwan (sales); Shenzhen, China (sales) and the Philippines (production control)

Key Financial Metrics

\$2.5B **\$275M+** **\$17M** **~70%**
2023 GaN TAM¹ Weighted 5-Year Pipeline² FY23 (through Mar'23) Revenue Estimated 4-Year Forward Revenue CAGR

Key End Markets



5G



Automotive



Broad Industrial

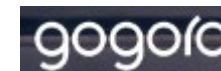


Consumer



Infrastructure & IT

Select Customers



Additional Materials

transphorm

Highest Performance, Highest Reliability GaN

Contains attorney-client privileged information

Highly Experienced Leadership Team

120+ Employees with Over 300 Years of GaN & Power Electronics Experience

Executive Management Team



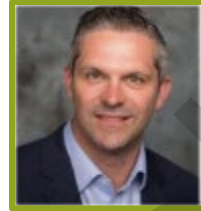
Primit Parikh, Ph.D.

- Co-founder, President & CEO
- Board Member
- 25+ years experience



Umesh Mishra, Ph.D.

- Co-founder, CTO
- Board Member, Chair
- 35+ years experience



Cameron McAulay

- CFO
- 20+ years experience



Sal Barlett

- SVP Operations
- 25+ years experience



Philip Zuk

- SVP Technical Marketing
- 25+ years experience



Likun Shen

- VP Engineering
- 20+ years



Tushar Dhayagude

- VP WW Sales, FAE
- 25+ years experience

Board Members and Advisors



Katharina McFarland

- SAIC, Board Member
- Asst. Sec. of Defense, Acquisition



Eiji Yatagawa

- KKR Japan
- Board PHC holdings, Koki holdings (Hitachi)



Julian Humphreys

- Former SVP & GM MOSFET Business, Nexperia
- 30+ yrs Power Semi leader



Kelly Smales

- KnuEdge, former CFO
- 30 years finance, CPA
- AMD, Global Foundries



Cindi Moreland

- Care.com, GC
- 30+ years experience



Mario Rivas

- Advisor
- 35+ years experience
- Former CEO, ANADIGICS



Additional Information and Where to Find It

Transphorm, Inc. (“Transphorm”), its directors and certain executive officers are participants in the solicitation of proxies from stockholders in connection with the pending acquisition of Transphorm (the “Transaction”). Transphorm plans to file a proxy statement (the “Transaction Proxy Statement”) with the Securities and Exchange Commission (the “SEC”) in connection with the solicitation of proxies to approve the Transaction.

Primit Parikh, Julian Humphreys, Katharina McFarland, Umesh Mishra, Cynthia (Cindi) Moreland, Kelly Smales, and Eiji Yatagawa, all of whom are member of Transphorm’s Board of Directors, and Cameron McAulay, Transphorm’s Chief Financial Officer, are participants in Transphorm’s solicitation. The beneficial ownership of each such person, as of the date specified, appears in the table below. Additional information regarding such participants, including their direct or indirect interests, by security holdings or otherwise, will be included in the Transaction Proxy Statement and other relevant documents to be filed with the SEC in connection with the Transaction. The Transaction Proxy Statement will also include information on any payments that may be owed to Transphorm’s named executive officers in a change of control of Transphorm.

Promptly after filing the definitive Transaction Proxy Statement with the SEC, Transphorm will mail the definitive Transaction Proxy Statement and a WHITE proxy card to each stockholder entitled to vote at the special meeting to consider the Transaction. STOCKHOLDERS ARE URGED TO READ THE TRANSACTION PROXY STATEMENT (INCLUDING ANY AMENDMENTS OR SUPPLEMENTS THERETO) AND ANY OTHER RELEVANT DOCUMENTS THAT TRANSPHORM WILL FILE WITH THE SEC WHEN THEY BECOME AVAILABLE BECAUSE THEY WILL CONTAIN IMPORTANT INFORMATION. Stockholders may obtain, free of charge, the preliminary and definitive versions of the Transaction Proxy Statement, any amendments or supplements thereto, and any other relevant documents filed by Transphorm with the SEC in connection with the Transaction at the SEC’s website (<http://www.sec.gov>). Copies of Transphorm’s definitive Transaction Proxy Statement, any amendments or supplements thereto, and any other relevant documents filed by Transphorm with the SEC in connection with the Transaction will also be available, free of charge, at the “Investors” section of Transphorm’s website (<https://ir.transphormusa.com/>), or by writing to Transphorm, Inc., Attention: Corporate Secretary, 75 Castilian Drive, Goleta, CA 93117.

Beneficial Ownership as of January 5, 2024	
Individual	Shares Beneficially Owned (#)
Primit Parikh	563,933
Julian Humphreys	103,524
Katharina McFarland	95,877
Umesh Mishra	610,626
Cynthia (Cindi) Moreland	72,197
Kelly Smales	75,099
Eiji Yatagawa	Nil
Cameron McAulay	223,754

The amounts specified above are determined in accordance with the rules of the SEC and include securities that may be acquired within 60 days of January 5, 2024. Mr. Yatagawa is a member of the Board of Directors and serves as an executive of one or more affiliates of Kohlberg Kravis Roberts & Co. L.P. (together with its affiliates, “KKR”). KKR beneficially owns 24,724,468 shares of Transphorm’s common stock (which includes warrants exercisable for 312,500 shares of Transphorm’s common stock); Mr. Yatagawa is not deemed to beneficially own such shares.